UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

April 18, 2022

Date of Report (date of earliest event reported)

CROSSFIRST BANKSHARES, INC.

(Exact name of registrant as specified in its charter)

Kansas 001-39028

(State or other jurisdiction of incorporation or organization)

(Commission File Number)

26-3212879 (I.R.S. Employer Identification No.)

11440 Tomahawk Creek Parkway Leawood Kansas

(Address of Principal Executive Offices)

66211

(Zip Code)

(214) 442-5898

Registrant's telephone number, including area code

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

	Written communications	pursuant to Rule	425 under the	Securities A	Act (17 CFR	230.425)
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□Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Trading Symbol(s) Name of each exchange on which registered

Common Stock, par value \$0.01 per share CFB The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (\$230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (\$240.12b-2 of this chapter).

Emerging growth company ⊠

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition.

On April 18, 2022, CrossFirst Bankshares, Inc. (the "Company") issued a press release regarding its financial results for its first fiscal quarter of 2022. A copy of the press release is attached hereto as Exhibit 99.1 and the Company's related investor presentation is furnished as Exhibit 99.2.

The information in Item 2.02 of this Current Report, including Exhibits 99.1, is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

99.1 Press Release Issued April 18, 2022

99.2 <u>Investor Presentation</u>

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: April 18, 2022 CROSSFIRST BANKSHARES, INC.

By: /s/ Benjamin R. Clouse Benjamin R. Clouse Chief Financial Officer



April 18, 2022

INVESTOR CONTACT

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CrossFirst Bankshares, Inc. Reports First Quarter 2022 Results

First Quarter 2022 Key Financial Performance Metrics

Net Income	ROAA	Net Interest Margin (FTE)	Diluted EPS	ROE
\$16.8 million	1.23%	3.29%(1)	\$0.33	10.44%

LEAWOOD, Kan., April 18, 2022 (GLOBE NEWSWIRE) -- CrossFirst Bankshares, Inc. (Nasdaq: CFB), the bank holding company for CrossFirst Bank, today reported operating results for the first quarter of 2022, with first quarter net income of \$16.8 million, or \$0.33 per

"We delivered a strong quarter of loan growth with solid financial results to start 2022. We've made significant progress on our goals of investing in talent and technology to support our continued success, and I'm excited about our progress and execution to further our strategy," said CrossFirst's CEO and President, Mike Maddox. "Our people are the foundation of what we do, and we are committed to being an employer of choice which is fundamental to delivering for our clients and shareholders."

2022 First Quarter Highlights:

- \$5.5 billion of assets, with net income for the quarter ended March 31, 2022 of \$16.8 million, an increase of \$4.8 million or 40% compared to the first quarter of 2021
- $Implemented \ CECL \ on \ January \ 1, 2022, with \ a \ combined \ allowance \ for \ credit \ losses \ (``ACL") \ and \ reserve \ for \ off-balance$ sheet credit risk from unfunded commitments ("RUC") totaling \$60 million or 1.39% of outstanding loans, excluding Paycheck Protection Program ("PPP") loans, at March 31, 2022, compared to \$58 million or 1.39% of outstanding loans, excluding PPP loans, at December 31, 2021
- Return on Average Assets of 1.23% and a Return on Equity of 10.44% for the quarter ended March 31, 2022
- Net Interest Margin (Fully Tax-Equivalent)(1) of 3.29% for the quarter ended March 31, 2022, compared to 3.01% for the same quarter last year
- \$127 million of loan growth, excluding PPP loans, from the previous quarter and \$145 million or 3% loan growth from the same quarter last year
- Book value per share of \$12.53 at March 31, 2022 compared to \$12.17 at March 31, 2021

		Quarter-to-Date March 31,		
(Dollars in millions except per share data)	 2022		2021	
Operating revenue ⁽²⁾	\$ 48.1	s	45.3	
Net income	\$ 16.8	\$	12.0	
Diluted earnings per share	\$ 0.33	\$	0.23	
Return on average assets	1.23	%	0.84	%
Return on average common equity	10.44	%	7.80	%
Net interest margin ⁽¹⁾	3.24	%	2.97	%
Net interest margin, fully tax-equivalent(1)(4)	3.29	%	3.01	%
Efficiency ratio	57.57	%	50.41	%
Non-GAAP core operating efficiency ratio, fully tax-equivalent(3)(4)	56.66	%	49.64	%

<sup>The Company changed the annualization method on the available-for-sale securities portfolio from Actual/Actual to 30/360 and moved the unrealized gain (loss) on available-for-sale securities from an interest-earning asset to a non-interest earning asset. All periods presented reflect this change.

Net interest income plus non-interest income.

Represents a non-GAAP measure. See "Table 5. Non-GAAP Financial Measures" for a reconciliation of these measures.

Represents a non-GAAP measure. See "Table 5. Non-GAAP Financial Measures" for a reconciliation of these measures.

Tax exempt income is calculated on a tax-equivalent basis. Tax-free municipal securities are exempt from federal income taxes. The incremental federal income tax rate used is 21.0%.</sup>

Income from Operations

Net Interest Income

Interest income was \$47.8 million for the first quarter of 2022, a decrease of 1% from the first quarter of 2021 and a decrease of 3% from the previous quarter. Interest income was slightly down from the first quarter of 2021 as a result of lower average loans outstanding and a reduction of PPP fee income. Average earning assets totaled \$5.4 billion for the first quarter of 2022, a decrease of \$223 million or 4% from the same quarter in 2021. For the first quarter of 2022, interest income declined compared to the prior quarter primarily due to fewer days in the quarter and nonaccrual loan movement.

Interest expense for the first quarter of 2022 was \$4.6 million, or 34% lower than the first quarter of 2021 and 19% lower than the previous quarter. Average interest-bearing deposits decreased to \$3.5 billion in the first quarter of 2022, or a 15% decrease from the same prior year period. FHLB and short-term borrowing decreases also impacted interest expense for the current quarter, decreasing \$0.2 million or 14% compared to the first quarter of 2021. The decline in cost of funds from the previous quarter to 0.39%, compared to 0.48% for the fourth quarter of 2021, was the primary driver of lower interest expense sequentially. The prepayment of \$40 million of FHLB advances in the fourth quarter of 2021 was a primary driver of the higher cost of funds in the fourth quarter. The prepayment penalty on the FHLB advances contributed to a 0.05% increase in the previous quarter.

Net interest income totaled \$43.1 million for the first quarter of 2022 or 1% less than the fourth quarter of 2021, and 5% higher than the first quarter of 2021. Tax-equivalent net interest margin decreased to 3.29% in the current quarter, from 3.30% in the previous quarter, and increased from 3.01% in the same quarter in 2021. During the first quarter of 2022, CrossFirst realized \$0.9 million in fees from the forgiveness of \$34 million of PPP loans. The Company will continue to recognize fees over the life of the loans or as the loans are forgiven. The tax-equivalent adjustment, which accounts for income taxes saved on the interest earned on nontaxable securities and loans, was \$0.8 million for the first quarter of 2022.

Non-Interest Income

Non-interest income increased \$0.8 million in the first quarter of 2022 or 19% compared to the same quarter of 2021 and increased \$0.1 million compared to the fourth quarter of 2021. The increase in non-interest income compared to the previous quarter was due to a \$0.2 million increase in credit card fees and \$0.2 million increase in service charge income, partly offset by a \$0.2 million decrease in letter of credit fees. The increase in non-interest income compared to the same quarter of 2021, was primarily due to increases of \$0.3 million in credit card fees and \$0.5 million in service charge income.

Non-Interest Expense

Non-interest expense for the first quarter of 2022 was \$27.7 million, which increased 21% compared to the first quarter of 2021 and increased 4% from the fourth quarter of 2021. Salaries and benefit costs were higher in the current quarter by \$1.5 million compared to the prior quarter and \$4.4 million higher than the same quarter in the prior year mainly due to increased hiring for market expansion and increased incentive expenses. Software and communication expenses increased \$0.2 million compared to the same quarter in the prior year, offset by a \$0.4 million decrease in deposit insurance premiums. Compared to the prior quarter, occupancy expense increased \$0.1 million and software and communication expenses increased \$0.1 million, partly offset by a decrease in other non-interest expenses.

CrossFirst's effective tax rate for the first quarter of 2022 was 20%, as compared to 19% for the first quarter of 2021 and 22% in the fourth quarter of 2021. The tax rate for the first quarter of 2022 decreased slightly compared to the prior quarter due to the impact of stock-based awards vesting. For both comparable periods, the Company continued to benefit from the tax-exempt municipal bond portfolio and bank-owned life insurance. The tax-exempt benefit diminishes as the Company's ratio of taxable income to tax-exempt income increases.

The Company changed the annualization method on the available-for-sale securities portfolio from Actual/Actual to 30/360 and moved the unrealized gain (loss) on available-for-sale securities from an interest-earning asset to a non-interest earning asset. All periods presented reflect this change.

Balance Sheet Performance & Analysis

During the first quarter of 2022, total assets decreased by \$103 million or 2% compared to December 31, 2021, and decreased \$480 million or 8% compared to March 31, 2021. Total assets decreased on a linked quarter basis primarily due to a \$206 million decrease in cash and cash equivalents, partly offset by a \$97 million increase in net loans. The year-over-year decrease was due to decreases in cash and cash equivalents of \$354 million and PPP loan forgiveness of \$305 million. Non-interest-bearing deposits decreased \$53 million compared to December 31, 2021, and increased \$316 million from March 31, 2021. During the first quarter of 2022, available-for-sale investment securities decreased \$23 million to \$723 million compared to December 31, 2021. The securities yields decreased 2 basis points to a tax equivalent yield of 3.00% for the first quarter of 2022 compared to the prior quarter.

Loan Results

During the first quarter of 2022, the Company experienced an increase in average loans of \$112 million compared to the fourth quarter of 2021, and a decrease of \$174 million or 4% compared to the first quarter of 2021. The year-over-year reduction in average loans was primarily a result of PPP loan forgiveness. Net of PPP loans, average loans grew 4% compared to the quarter ended December 31, 2021. Loan yields decreased 17 basis points to 4.00% during the first quarter of 2022 and increased 6 basis points compared to the same prior very evert. year quarter.

	-		_		_		_		-					_		
		1Q22		4Q21		3Q21		2Q21	:11	1Q21	Gr	oQ owth 5) ⁽¹⁾	QoQ Growth (%) ⁽¹⁾⁽²⁾	Gı	YoY rowth (\$)	YoY Growth (%) ⁽²⁾
							(-	Dollars in	miiii	ons)						
Average loans (gross)																
Commercial	\$	1,434	\$	1,328	\$	1,233	\$	1,221	\$	1,329	\$	106	8 %	\$	105	8 %
Energy		274		290		311		341		351		(16)	(6)		(77)	(22)
Commercial real estate		1,327		1,272		1,213		1,203		1,183		55	4		144	12
Construction and land development		593		579		611		633		598		14	2		(5)	(1)
Residential and multifamily real estate		604		612		659		659		688		(8)	(1)		(84)	(12)
Paycheck Protection Program		42		84		147		296		308		(42)	(50)		(266)	(86)
Consumer		59		56		57		56		50		3	5		9	18
Total	\$	4,333	\$	4,221	\$	4,231	\$	4,409	\$	4,507	\$	112	3 %	\$	(174)	(4)%

Yield on average loans for the period

4.00%

4.17%

4.00%

3.99%

ending 4.00% 4.17% 4.00% 3.99% 3.94% (1) Represents current quarter to prior quarter change. (2) Actual unrounded values are used to calculate the reported percent disclosed. Accordingly, recalculations using the amounts in millions as disclosed in this release may not produce the same amounts.

Deposit & Other Borrowing Results

During the first quarter of 2022, the Company experienced an increase in average deposits of 2% compared to the previous quarter, and a 4% decline in average deposits compared to the first quarter of 2021. The deposit growth for the quarter was driven by a continued increase in non-interest-bearing and transaction deposits, which represented 25% and 13% of total deposits, respectively, at March 31, 2022. In addition, the Company continued to improve the overall cost of deposits, which declined 2 basis points during the first quarter of 2022. The cost of interest-bearing deposits has declined 16 basis points over the last twelve months primarily as a result of the lower interest rate environment

	1Q22	_	4Q21		3Q21		2Q21 (Dollars i	in m	1Q21	G	QoQ rowth (\$) ⁽¹⁾	QoQ Growth (%) ⁽¹⁾⁽²⁾	YoY rowth (\$)	YoY Growth (%) ⁽²⁾
Average deposits							(= 0							
Non-interest bearing deposits	\$ 1,157	\$	1,058	\$	910	\$	802	\$	731	\$	99	9 %	\$ 426	58 %
Transaction deposits	586		543		511		665		717		43	8	(131)	(18)
Savings and money market deposits	2,303		2,272		2,276		2,385		2,422		31	1	(119)	(5)
Time deposits	587		662		752		869		972		(75)	(11)	(385)	(40)
Total	\$ 4,633	\$	4,535	\$	4,449	\$	4,721	\$	4,842	\$	98	2 %	\$ (209)	(4)%
Cost of deposits for the period ending	0.31%	í	0.33%	ó	0.38%	ó	0.41%	ó	0.48%	ó				
Cost of interest-bearing deposits for the	0.41%	í	0.43%	ó	0.47%	ó	0.50%	ó	0.57%	6				

⁽¹⁾ Represents current quarter to prior quarter change.
(2) Actual unrounded values are used to calculate the reported percent disclosed. Accordingly, recalculations using the amounts in millions as disclosed in this release may not produce the same amounts.

At March 31, 2022, other borrowings totaled \$228 million, as compared to \$238 million at December 31, 2021, and \$287 million at March 31, 2021.

Asset Quality Position

Credit quality metrics generally improved during the first quarter of 2022 as the allowance for credit losses ("ACL") decreased by \$3 million compared to the prior quarter, reflecting some stabilization in the Company's economic outlook. The allowance for credit losses was \$55 million or 1.27% of outstanding loans and 167% of nonaccruing loans at March 31, 2022. The combined allowance for credit losses and accrual for off-balance sheet credit risk from unfunded commitments ("RUC") was \$60 million or 1.38% of outstanding loans and 182% of nonaccruing loans at March 31, 2022. Excluding PPP loans, the allowance for credit losses was 1.28% of outstanding loans and the combined allowance for credit losses and accrual for off-balance sheet credit risk from unfunded loan commitments was 1.39%.

The allowance for credit losses to total loans decreased to 1.27% at March 31, 2022 from 1.37% at December 31, 2021. The improvements in credit metrics compared to March 31, 2021 were primarily driven by upgrades in COVID-19 impacted segments and the Energy portfolio. Net charge-offs were \$1.1 million for the first quarter of 2022 as compared to \$0.8 million for the fourth quarter of 2021. The charge-offs for the current quarter were primarily related to commercial and industrial and energy credits. The following table provides information regarding asset quality.

Asset quality (Dollars in millions)	 1Q22	4Q21	3Q21	2Q21	1Q21
Non-accrual loans	\$ 33.1	\$ 31.4	\$ 48.1	\$ 54.7	\$ 63.3
Other real estate owned	1.0	1.1	1.1	1.7	2.3
Nonperforming assets	35.6	32.7	49.8	58.1	68.9
Loans 90+ days past due and still accruing	1.5	0.1	0.5	1.8	3.2
Loans 30 - 89 days past due	15.9	3.5	37.6	18.8	11.0
Net charge-offs (recoveries)	1.1	0.8	1.3	2.6	8.2

Asset quality metrics (%)	1Q22	4Q21	3Q21	2Q21	1Q21
Nonperforming assets to total assets	0.64 %	0.58 %	0.92 %	1.09 %	1.15 %
Allowance for credit loss to total loans	1.27	1.37	1.51	1.78	1.65
Allowance for credit loss + RUC to total loans(1)	1.38	-	-	-	-
Allowance for credit loss to nonperforming loans	160	185	132	134	112
Net charge-offs (recoveries) to average loans(2)	0.10	0.07	0.13	0.23	0.74
Provision to average loans(2)	(0.06)	(0.47)	(0.94)	0.32	0.67
Classified Loans / (Total Capital + ACL)	10.8	10.8	17.3	24.0	38.2
Classified Loans / (Total Capital + ACL + RUC)(1)	10.7	-	-	-	-

⁽¹⁾ Includes the accrual for off-balance sheet credit risk from unfunded commitments that resulted from CECL adoption on January 1, 2022

Capital Position

At March 31, 2022, stockholders' equity totaled \$623 million, or \$12.53 per share, compared to \$668 million, or \$13.23 per share, at December 31, 2021. During the first quarter of 2022, CrossFirst continued its \$30 million share repurchase program by purchasing 1,058,332 shares or 2% of common stock outstanding. In addition, accumulated other comprehensive income (loss) declined by \$43 million between December 31, 2021 and March 31, 2022; driven by a \$45 million decrease in the unrealized gain (loss) on available-forsale securities, net of tax.

The ratio of common equity Tier 1 capital to risk-weighted assets was approximately 12% and the total capital to risk-weighted assets was approximately 13% at March 31, 2022. The Company remains well-capitalized.

⁽²⁾ Interim periods annualized.

Conference Call and Webcast

CrossFirst will hold a conference call to review first quarter 2022 financial results on Tuesday, April 19, 2022, at 10 a.m. CT / 11 a.m. ET. The conference call and webcast may also include discussion of Company developments, forward-looking statements and other material information about business and financial matters. To access the event by telephone, please dial (877) 621-5851 at least fifteen minutes prior to the start of the call and provide conference number 6954906. International callers should dial +1 (470) 495-9492 and enter the same conference number.

The call will also be broadcast live over the internet and can be accessed via the following link: https://edge.media-server.com/mmc/p/moxcfams. Please visit the site at least 15 minutes prior to the call to allow time for registration.

For those unable to join the presentation, a replay of the call will be available two hours after the conclusion of the live call. To access the replay, dial (855) 859-2056 and provide conference number 6954906, passcode 9067. International callers should dial +1 (404) 537-3406 and enter the same confirmation number. A replay of the webcast will also be available for 90 days on the company's website https://linyestors.crossfirsthankshares.com/

Cautionary Notice about Forward-Looking Statements

The financial results in this press release reflect preliminary, unaudited results, which are not final until the Company's Quarterly Report on Form 10-Q is filed. This earnings release contains forward-looking statements. These forward-looking statements reflect the Company's current views with respect to, among other things, future events and its financial performance. Any statements about management's expectations, beliefs, plans, predictions, forecasts, objectives, assumptions or future events or performance are not historical facts and may be forward-looking. These statements are often, but not always, made through the use of words or phrases such as "anticipate," "believes," "can," "could," "may," "predicts," "potential," "should," "will," "estimate," "plans," "projects," "continuing," "ongoing," "expects," "intends" and similar words or phrases. Any forward-looking statements in this earnings release may turn out to be inaccurate. The inclusion of forward-looking information in this earnings release should not be regarded as a representation by us or any other person that the future plans, estimates or expectations contemplated by us will be achieved. The Company has based these forward-looking statements largely on its current expectations and projections about future events and financial trends that it believes may affect its financial condition, results of operations, business strategy and financial needs. Our actual results could differ materially from those anticipated in such forward-looking statements.

Accordingly, the Company cautions you that any such forward-looking statements are not a guarantee of future performance and that actual results may prove to be materially different from the results expressed or implied by the forward-looking statements due to a number of factors. Such factors include, without limitation, those listed from time to time in reports that the Company files with the Securities and Exchange Commission as well as the uncertain impact of the COVID-19 pandemic and geopolitical events. These forward-looking statements are made as of the date of this communication, and the Company does not intend, and assumes no obligation, to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events or circumstances, except as required by law.

About CrossFirst Bank

CrossFirst Bankshares, Inc. (Nasdaq: CFB) is a Kansas corporation and a registered bank holding company for its wholly owned subsidiary CrossFirst Bank, which is headquartered in Leawood, Kansas. CrossFirst has nine full-service banking locations in Kansas, Missouri, Oklahoma, Texas, and Arizona that offer products and services to businesses, professionals, individuals, and families.

Unaudited Financial Tables

- Table 1. Consolidated Balance Sheets
 Table 2. Consolidated Statements of Operations
 Table 3. 2021 2022 Quarterly Analysis of Changes in Net Interest Income
 Table 4. Linked Quarterly Analysis of Changes in Net Interest Income
 Table 5. Non-GAAP Financial Measures

TABLE 1. CONSOLIDATED BALANCE SHEETS

	Ma	rch 31, 2022	Decen	nber 31, 2021
		Unaudited)		
		(Dollars in	thousands)
Assets				
Cash and cash equivalents	\$	276,927	\$	482,727
Available-for-sale securities - taxable		196,721		192,146
Available-for-sale securities - tax-exempt		526,057		553,823
Loans		4,349,568		4,256,213
Allowance for credit losses on loans(1)		55,231		58,375
Net loans		4,294,337		4,197,838
Premises and equipment, net		65,799		66,069
Restricted equity securities		10,526		11,927
Interest receivable		16,933		16,023
Foreclosed assets held for sale		973		1,148
Bank-owned life insurance		67,886		67,498
Other		61,962		32,258
Total assets	\$	5,518,121	\$	5,621,457
Liabilities and stockholders' equity				
Deposits				
Noninterest-bearing	\$	1,110,284	\$	1,163,224
Savings, NOW and money market		2,999,329		2,895,986
Time		512,067		624,387
Total deposits		4,621,680		4,683,597
Federal Home Loan Bank advances		226,600		236,600
Other borrowings		1,022		1,009
Interest payable and other liabilities		45,620		32,678
Total liabilities		4,894,922		4,953,884
Stockholders' equity		, ,		, ,
Common stock, \$0.01 par value:				
authorized - 200,000,000 shares, issued - 52,926,555 and 52,590,015 shares at March 31, 2022 and December 31, 2021, respectively		529		526
Treasury stock, at cost:		02)		520
3,198,302 and 2,139,970 shares held at March 31, 2022 and December 31, 2021, respectively		(45,109)		(28,347
Additional paid-in capital		527,468		526,806
Retained earnings		161,323		147,099
Accumulated other comprehensive income (loss)		(21,012)		21,489
Total stockholders' equity		623,199		667,573
Total liabilities and stockholders' equity	\$	5,518,121	\$	5,621,457

⁽¹⁾ As of December 31, 2021, this line represents the allowance for loan losses.

TABLE 2. CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

Three Months Ended March 31,

	March 31,				
		2022		2021	
	(D	ollars in thousands	except per	share data)	
Interest Income					
Loans, including fees	\$	42,728	\$	43,758	
Available-for-sale securities - taxable		1,044		751	
Available-for-sale securities - tax-exempt		3,692		3,351	
Deposits with financial institutions		152		128	
Dividends on bank stocks		144		165	
Total interest income		47,760		48,153	
Interest Expense					
Deposits		3,511		5,728	
Fed funds purchased and repurchase agreements		-		1	
Federal Home Loan Bank Advances		1,109		1,283	
Other borrowings		25		24	
Total interest expense		4,645		7,036	
Net Interest Income		43,115		41,117	
Provision for Credit Losses(1)		(625)		7,500	
Net Interest Income after Provision for Credit Losses(1)		43,740		33,617	
Non-Interest Income					
Service charges and fees on customer accounts		1,408		957	
Realized gains (losses) on available-for-sale securities		(26)		10	
Unrealized gains (losses), net on equity securities		(103)		(39)	
Income from bank-owned life insurance		388		416	
Swap fees and credit valuation adjustments, net		118		155	
ATM and credit card interchange income		2,664		2,328	
Other non-interest income		493		317	
Total non-interest income		4,942		4,144	
Non-Interest Expense					
Salaries and employee benefits		17,941		13,553	
Occupancy		2,493		2,494	
Professional fees		805		782	
Deposit insurance premiums		737		1,151	
Data processing		812		716	
Advertising		692		303	
Software and communication		1,270		1,065	
Foreclosed assets, net		(53)		50	
Other non-interest expense		2,969		2,704	
Total non-interest expense		27,666		22,818	
Net Income Before Taxes		21,016		14,943	
Income tax expense		4,188		2,908	
Net Income	\$	16,828	\$	12,035	
Basic Earnings Per Share	\$	0.33	\$	0.23	
Diluted Earnings Per Share	\$	0.33	\$	0.23	

⁽¹⁾ For the three-months ended March 31, 2021, this line represents the provision for loan losses.

TABLE 3. 2021 - 2022 QUARTERLY ANALYSIS OF CHANGES IN NET INTEREST INCOME (UNAUDITED)

Three Months Ended March 31,

		2022							2021	
		Average Balance		nterest ncome / Expense	Average Yield / Rate ⁽³⁾		Average Balance	Interest Income / Expense		Average Yield / Rate ⁽³⁾
	_				(Dollars in t	thoi	ısands)			
Interest-earning assets:										
Securities - taxable ⁽¹⁾	\$	220,802	\$	1,188	2.15%	\$	211,646	\$	916	1.73%
Securities - tax-exempt(1)(2)		533,674		4,467	3.35		449,925		4,055	3.61
Federal funds sold		-		-	-		-		-	-
Interest-bearing deposits in other banks		309,948		152	0.20		452,305		128	0.11
Gross loans, net of unearned income(3)		4,332,831		42,728	4.00		4,506,843		43,758	3.94
Total interest-earning assets(1)(2)		5,397,255	\$	48,535	3.64%		5,620,719	\$	48,857	3.52%
Allowance for credit losses		(57,922)					(78,371)			
Other non-interest-earning assets		224,405					255,819			
Total assets	\$	5,563,738				\$	5,798,167			
Interest-bearing liabilities	_									
Transaction deposits	\$	585,990	\$	222	0.15%	\$	716,763	\$	364	0.21%
Savings and money market deposits		2,302,552		1,847	0.33		2,421,765		2,388	0.40
Time deposits		587,452		1,442	1.00		972,006		2,976	1.24
Total interest-bearing deposits		3,475,994		3,511	0.41		4,110,534		5,728	0.57
FHLB and short-term borrowings		231,156		1,109	1.95		290,187		1,284	1.79
Trust preferred securities, net of fair value adjustments		1,012		25	10.25		965		24	9.96
Non-interest-bearing deposits		1,157,387		-	-		731,472		-	-
Cost of funds		4,865,549	\$	4,645	0.39%		5,133,158	\$	7,036	0.56%
Other liabilities		44,442					39,134			
Stockholders' equity		653,747					625,875			
Total liabilities and stockholders' equity	\$	5,563,738				\$	5,798,167			
Net interest income ⁽²⁾			\$	43,890				\$	41,821	
Net interest spread(1)(2)					3.25%					2.96%
Net interest margin ⁽¹⁾⁽²⁾					3.29%				_	3.01%

⁽¹⁾ The Company changed the annualization method on the available-for-sale securities portfolio from Actual/Actual to 30/360 and moved the unrealized gain (loss) on available-for-sale securities from an interest-earning asset to a non-interest earning asset. All periods presented reflect this change.

⁽¹⁰⁸⁵⁾ On available-for-sale securities from an interest-earning asset of a non-interest earning asset. An perioda presented activities are exempt from federal income taxes. The incremental income tax rate used is 21.0%.

⁽³⁾ Average gross loan balances include nonaccrual loans.

⁽⁴⁾ Actual unrounded values are used to calculate the reported yield or rate disclosed. Accordingly, recalculations using the amounts in thousands as disclosed in this release may not produce the same amounts.

QUARTER-TO-DATE VOLUME & RATE VARIANCE TO NET INTEREST INCOME (UNAUDITED)

Three Months Ended March 31, 2022 over 2021

		, .		
Avera	ige Volume	Yield/	Rate	Net Change ⁽²⁾
		(Dollars in t	housands)	
\$	41	\$	231 \$	272
	716		(304)	412
	-		-	-
	(49)		73	24
	(1,708)		678	(1,030)
	(1,000)		678	(322)
				· ´
	(59)		(83)	(142)
	(113)		(428)	(541)
	(1,022)		(512)	(1,534)
,	(1,194)		(1,023)	(2,217)
	(277)		102	(175)
	1		-	1
	(1,470)		(921)	(2,391)
\$	470	\$	1,599 \$	2,069
		(49) (1,708) (1,708) (1,000) (59) (113) (1,022) (1,194) (277) 1 (1,470)	(Dollars in a second se	(Dollars in thousands) \$ 41 \$ 231 \$ 716 (304) (49) 73 (1,708) 678 (1,000) 678 (59) (83) (113) (428) (1,022) (512) (1,194) (1,023) (277) 102 1 - (1,470) (921)

⁽¹⁾ Tax exempt income is calculated on a tax-equivalent basis. Tax-free municipal securities are exempt from federal income taxes. The incremental income tax rate used is 21.0%.

⁽²⁾ The change in interest not due solely to volume or rate has been allocated in proportion to the respective absolute dollar amounts of the change in volume or rate.

TABLE 4. LINKED QUARTERLY ANALYSIS OF CHANGES IN NET INTEREST INCOME (UNAUDITED)

Three	Months	Ended

	 March 31, 2022					December 31, 2021					
	 Average Interest Income / Expense		Average Yield / Rate ⁽³⁾	Average Balance							
				(Dollars in t	housands)						
Interest-earning assets:											
Securities - taxable	\$ 220,802	\$	1,188	2.15%	\$ 194,850	\$	1,044	2.14%			
Securities - tax-exempt(1)	533,674		4,467	3.35	522,860		4,385	3.35			
Federal funds sold	-		-	-	-		-	-			
Interest-bearing deposits in other banks	309,948		152	0.20	387,828		143	0.15			
Gross loans, net of unearned income (2)	4,332,831		42,728	4.00	4,220,842		44,392	4.17			
Total interest-earning assets(1)	5,397,255	\$	48,535	3.64%	5,326,380	\$	49,964	3.72%			
Allowance for credit losses	(57,922)				(64,102))					
Other non-interest-earning assets	224,405				228,204						
Total assets	\$ 5,563,738				\$ 5,490,482						
Interest-bearing liabilities											
Transaction deposits	\$ 585,990	\$	222	0.15%	\$ 543,088	\$	216	0.16%			
Savings and money market deposits	2,302,552		1,847	0.33	2,272,307		1,824	0.32			
Time deposits	587,452		1,442	1.00	661,978		1,694	1.02			
Total interest-bearing deposits	3,475,994		3,511	0.41	3,477,373		3,734	0.43			
FHLB and short-term borrowings	231,156		1,109	1.95	261,600		1,999	3.03			
Trust preferred securities, net of fair value adjustments	1,012		25	10.25	1,000		24	9.67			
Non-interest-bearing deposits	1,157,387		-		1,058,462		-	-			
Cost of funds	4,865,549	\$	4,645	0.39%	4,798,435		5,757	0.48%			
Other liabilities	44,442				35,632						
Stockholders' equity	653,747				656,415	_					
Total liabilities and stockholders' equity	\$ 5,563,738				\$ 5,490,482						
Net interest income ⁽¹⁾		\$	43,890			\$	44,207				
Net interest spread(1)				3.25%				3.24%			
Net interest margin ⁽¹⁾				3.29%				3.30%			

⁽¹⁾ The Company changed the annualization method on the available-for-sale securities portfolio from Actual/Actual to 30/360 and moved the unrealized gain (loss) on available-for-sale securities from an interest-earning asset to a non-interest earning asset. All periods presented reflect this change.

⁽¹⁰s) bit available for sale securities from an interest canning asset to a first interest canning asset in price persons a first person person in the person person person in the person perso

⁽³⁾ Average loan balances include nonaccrual loans.

⁽⁴⁾ Actual unrounded values are used to calculate the reported yield or rate disclosed. Accordingly, recalculations using the amounts in thousands as disclosed in this release may not produce the same amounts.

LINKED QUARTER VOLUME & RATE VARIANCE TO NET INTEREST INCOME (UNAUDITED)

Three Months Ended

March 31, 2022 over December 31, 2021

Yield/Rate	N. (Cl. (2)
110100/11000	Net Change ⁽²⁾
ars in thousands)	
4 \$	144
(8)	82
-	-
42	9
(2,449)	(1,664)
(2,411)	(1,429)
	,
(5)	7
14	22
(37)	(252)
(28)	(223)
(673)	(890)
1	1
(700)	(1,112)
(1,711) \$	(317)
	(8) (8) 42 (2,449) (2,411) (5) 14 (37) (28) (673) 1 (700)

⁽¹⁾ Tax exempt income is calculated on a tax-equivalent basis. Tax-free municipal securities are exempt from federal income taxes. The incremental income tax rate used is 21.0%.

⁽²⁾ The change in interest not due solely to volume or rate has been allocated in proportion to the respective absolute dollar amounts of the change in volume or rate.

TABLE 5. NON-GAAP FINANCIAL MEASURES

Non-GAAP Financial Measures

In addition to disclosing financial measures determined in accordance with GAAP, the Company discloses non-GAAP financial measures in this release. The Company believes that the non-GAAP financial measures presented in this release reflect industry conventions, or standard measures within the industry, and provide useful information to the Company's management, investors and other parties interested in the Company's operating performance. These measurements should be considered in addition to, but not as a substitute for, financial information prepared in accordance with GAAP. We have defined below each of the non-GAAP measures we use in this release, but these measures may not be synonymous to similar measurement terms used by other companies.

CrossFirst provides reconciliations of these non-GAAP measures below. The measures used in this release include the following:

- We calculate "non-GAAP core operating income" as net income adjusted to remove non-recurring or non-core income and expense items related to:
 - Charges and adjustments associated with the full vesting of a former executive We incurred additional charges in the second
 quarter of 2021 related to the acceleration of \$0.7 million of certain cash, stock-based compensation, and employee costs.
 - Bank Owned Life Insurance We obtain bank owned life insurance on key employees throughout the organization and received a \$1.8 million benefit in the second quarter of 2021.
 - Unrealized loss on equity security During the quarter ended September 30, 2021, the Company recorded a \$6.2 million impairment loss related to an equity investment that was received as part of a restructured loan agreement.

The most directly comparable GAAP financial measure for non-GAAP core operating income is net income.

- We calculate "core return on average tangible common equity" as non-GAAP core operating income (as defined above)
 divided by average tangible common equity. Average tangible common equity is calculated as average common equity less
 average goodwill and intangibles and average preferred equity. The most directly comparable GAAP measure is return on
 average common equity.
- We calculate "non-GAAP core operating return on average assets" as non-GAAP core operating income (as defined above)
 divided by average assets. The most directly comparable GAAP financial measure is return on average assets, which is
 calculated as net income divided by average assets.
- We calculate "non-GAAP core operating return on average common equity" as non-GAAP core operating income (as
 defined above) less preferred dividends divided by average common equity. The most directly comparable GAAP financial
 measure is return on average common equity, which is calculated as net income less preferred dividends divided by average
 common equity.
- We calculate "tangible common stockholders' equity" as total stockholders' equity less goodwill and intangibles and preferred equity. The most directly comparable GAAP measure is total stockholders' equity.
- We calculate "tangible book value per share" as tangible common stockholders' equity (as defined above) divided by the
 total number of shares outstanding. The most directly comparable GAAP measure is book value per share.
- We calculate "non-GAAP core operating efficiency ratio fully tax equivalent (FTE)" as non-interest expense adjusted to
 remove non-recurring, or non-core, non-interest expenses as defined above under non-GAAP core operating income divided
 by net interest income on a fully tax-equivalent basis plus non-interest income adjusted to remove non-recurring, or noncore, non-interest income as defined above under non-GAAP core operating income. The most directly comparable financial
 measure is the efficiency ratio.
- We calculate "non-GAAP pre-tax pre-provision profit" as net income before taxes plus the provision for credit losses.

				Qu	ıarter Ended		
	3/	31/2022	12/31/2021		9/30/2021	6/30/2021	3/31/2021
	<u></u>		 	(De	ollars in thousands)		
Non-GAAP core operating income:							
Net income	\$	16,828	\$ 20,801	\$	21,000	\$ 15,577	\$ 12,035
Add: Unrealized loss on equity security		-	-		6,200	-	-
Less: Tax effect ⁽²⁾		-	-		1,302	-	-
Unrealized loss on equity security, net of tax		-	-		4,898	 -	-
Add: Accelerated employee benefits		-	-		-	719	-
Less: Tax effect ⁽³⁾		-	-		-	210	-
Accelerated employee benefits, net of tax		-	-		-	509	-
Less: BOLI settlement benefits ⁽¹⁾		-	 <u>-</u>		=_	1,841	-
Non-GAAP core operating income	\$	16,828	\$ 20,801	\$	25,898	\$ 14,245	\$ 12,035

⁽¹⁾ No tax effect.

⁽³⁾ Represents the tax impact of the adjustments above at a tax rate of 21.0%, plus a permanent tax benefit associated with stock-based grants.

				Q	uarter Ended				
	3/31/2022		12/31/2021		9/30/2021		6/30/2021		3/31/2021
				(De	ollars in thousands)				
ity:									
\$	16,828	\$	20,801	\$	21,000	\$	15,577	\$	12,035
	16,828		20,801		25,898		14,245		12,035
	653,747		656,415		644,715		633,417		625,875
	121		140		160		179		199
\$	653,626	\$	656,275	\$	644,555	\$	633,238	\$	625,676
	10.44 %		12.57 %		12.92 %		9.86 %		7.80 %
	10.44 %		12.57 %		15.94 %		9.02 %		7.80 %
				Q	uarter Ended				
	3/31/2022		12/31/2021		9/30/2021		6/30/2021		3/31/2021
				(De	ollars in thousands)				
\$	16,828	\$	20,801	\$	21,000	\$	15,577	\$	12,035
	16,828		20,801		25,898		14,245		12,035
\$	5,563,738	\$	5,490,482	\$	5,408,984	\$	5,673,638	\$	5,798,167
	1.23 %		1.50 %		1.54 %		1.10 %		0.84 %
	1.23 %		1.50 %				1.01 %		0.84 %
	s s	\$ 16,828 653,747 121 \$ 653,626 10.44 % 3/31/2022 \$ 16,828 16,828 \$ 5,563,738 1.23 %	\$ 16,828 \$ 16,828 \$ 653,747 \$ 121 \$ 653,626 \$ 10.44 % \$ 10.44 % \$ 10.44 % \$ 16,828 \$ 16,828 \$ 16,828 \$ 5,563,738 \$ 1.23 %	16,828 \$ 20,801 16,828 \$ 20,801 16,828 \$ 20,801 653,747 656,415 121 140 \$ 653,626 \$ 656,275 10,44 % 12.57 % 3/31/2022 12/31/2021 \$ 16,828 \$ 20,801 16,828 \$ 20,801 \$ 5,563,738 \$ 5,490,482 1.23 % 1.50 %	3/31/2022 12/31/2021 (Do iity: \$ 16,828 \$ 20,801 \$ 16,828 20,801 653,747 656,415 121 140 \$ 653,626 \$ 656,275 \$ 10.44 % 12.57 % 10.44 % 12.57 % 2 3/31/2022 12/31/2021 \$ 16,828 \$ 20,801 \$ 16,828 \$ 20,801 \$ 16,828 20,801 \$ 5,563,738 \$ 5,490,482 \$ 1.23 % 1.50 %		3/31/2022 12/31/2021 9/30/2021 (Dollars in thousands)	3/31/2022 12/31/2021 9/30/2021 6/30/2021	3/31/2022 12/31/2021 9/30/2021 6/30/2021

⁽²⁾ Represents the tax impact of the adjustments at a tax rate of 21.0%.

				(Quarter Ended			
		3/31/2022	12/31/2021		9/30/2021		6/30/2021	3/31/2021
			(Dolla	rs in tho	usands except per sh	are data)	,	
Tangible common stockholders' equity:								
Total stockholders' equity	\$	623,199	\$ 667,573	\$	652,407	\$	637,190	\$ 628,834
Less: goodwill and other intangible assets		110	130		149		169	 188
Tangible common stockholders' equity	\$	623,089	\$ 667,443	\$	652,258	\$	637,021	\$ 628,646
Tangible book value per share:		*	 •		•		•	
Tangible common stockholders' equity	\$	623,089	\$ 667,443	\$	652,257	\$	637,021	\$ 628,646
Shares outstanding at end of period		49,728,253	50,450,045		51,002,698		50,958,680	51,678,669
Book value per share	S	12.53	\$ 13.23	\$	12.79	\$	12.50	\$ 12.17
Tangible book value per share	S	12.53	\$ 13.23	\$	12.79	\$	12.50	\$ 12.16

			Q	uarter Ended		
	3/31/2022	12/31/2021		9/30/2021	6/30/2021	3/31/2021
		,	(De	ollars in thousands)		
Non-GAAP Core Operating Efficiency Ratio - Fully Tax Equivalent (FTE)						
Non-interest expense	\$ 27,666	\$ 26,715	\$	24,036	\$ 25,813	\$ 22,818
Less: Accelerated employee benefits	-	-		-	719	-
Adjusted Non-interest expense (numerator)	\$ 27,666	\$ 26,715	\$	24,036	\$ 25,094	\$ 22,818
Net interest income	43,115	43,445		41,801	42,328	41,117
Tax equivalent interest income(1)	775	762		748	734	704
Non-interest income (loss)	4,942	4,796		(1,105)	5,825	4,144
Add: Unrealized loss on equity security	-	-		6,200	-	-
Less: BOLI settlement benefits	-	-		-	1,841	-
Total tax-equivalent income (denominator)	\$ 48,832	\$ 49,003	\$	47,644	\$ 47,046	\$ 45,965
Efficiency Ratio	57.57 %	55.38 %		59.06 %	53.61 %	50.41 %
Non-GAAP Core Operating Efficiency Ratio - Fully Tax Equivalent (FTE)	56.66 %	54.52 %		50.45 %	53.34 %	49.64 %
an and a second a second and a second a second and a second a second and a second a second a second a second and a second a second a second a second a second and a second and						

⁽¹⁾ Tax exempt income (tax-free municipal securities) is calculated on a tax equivalent basis. The incremental tax rate used is 21.0%.

					Qu	arter Ended				
	3/	31/2022	12	2/31/2021	9/	/30/2021	6.	/30/2021	3/	/31/2021
					(Dollar:	s in thousands)				
Non-GAAP Pre-Tax Pre-Provision Profit										
Net income before taxes	\$	21,016	\$	26,526	\$	26,660	\$	18,840	\$	14,943
Add: Provision for credit losses		(625)		(5,000)		(10,000)		3,500		7,500
Non-GAAP Pre-Tax Pre-Provision Profit	\$	20,391	\$	21,526	\$	16,660	\$	22,340	\$	22,443



CROSSFIRST BANKSHARES, INC. NASDAQ: CFB

Earnings Conference Call First Quarter 2022 April 19th, 2022

> Mike Maddox, President & CEO Ben Clouse, CFO Randy Rapp, CCO & CRO Heather Worley, Director of IR

LEGAL DISCLAIMER



PORWARD-LOOKING STATEMENTS. The financial results in this presentation reflect preliminary, unaudited results, which are not final until the Company's Quarterly Report on Form 10-Q is filed. This presentation and oral statements made during this meeting contain forward-looking statements. These forward-looking statements reflect our current views with respect to, among other things, future events and our financial performance. These statements are often, but not always, made through the use of words or phrases such as "may," "might," "should," "could," "predict," "potential," "believe," "expect," "continue," "will," "anticipate," "seek," "estimate," "intend," "plan," "strive," projection," "goal," "target," "outlook," aim," "would," "annualized" and "outlook," or the negative version of those words or other comparable words or phrases of a future or forward-looking nature. These forward-looking statements are not historical facts, and are based on current expectations, estimates and projections about our industry, management's beliefs and certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond our control. Accordingly, we caution you that any such forward-looking statements are not part of presents are not provided to risk, assumptions, estimates and uncertainties that are difficult to predict. Although we believe that the expectations reflected in these forward-looking statements are reasonable as of the date made, actual results may prove to be materially different from the results expressed or implied by the forward-looking statements. There are or will be important factors that could cause our actual results to differ materially from those indicated in these forward-looking statements. Including, but not limited to, the following: risks relating to the COVID-19 pandemic; risks related to general business and economic conditions and any regulatory responses to such conditions; our ability to effectively execute our growth strategy and manage our growth, inc

Any forward-looking statement speaks only as of the date on which it is made, and we do not undertake any obligation to update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law.

NON-GAAP FINANCIAL INFORMATION. This presentation contains certain non-GAAP measures. These non-GAAP measures, as calculated by CrossFirst, are not necessarily comparable to similarly titled measures reported by other companies. Additionally, these non-GAAP measures are not measures of financial performance or liquidity under GAAP and should not be considered alternatives to the Company's other financial information determined under GAAP. The Company believes that the non-GAAP financial measures presented reflect industry conventions, or standard measures within the industry, and provide useful information to the Company's measures measures and other parties interested in the Company's operating performance. See reconciliations of certain non-GAAP measures included at the end of this presentation.

MARKET AND INDUSTRY DATA. This presentation references certain market, industry and demographic data, forecasts and other statistical information. We have obtained this data, forecasts and information from various independent, third party industry sources and publications. Nothing in the data, forecasts or information used or derived from third party sources should be construed as advice. Some data and other information are also based on our good faith estimates, which are derived from our review of industry publications and surveys and independent sources. We believe that these sources and estimates are reliable but have not independently verified them. Statements as to our market position are based on market data currently available to us. Although we are not aware of any misstatements regarding the economic, employment, industry and other market data presented herein, these estimates involve inherent risks and uncertainties and are based on assumptions that are subject to change.

MANAGEMENT TEAM





Mike Maddox - President, CEO and Director

- Joined CrossFirst in 2008 after serving as Kansas City regional president for Intrust Bank
- Practicing lawyer for more than six years before joining Intrust Bank
- Appointed to CEO June 1, 2020 after 12 years of service
- B.S. Business, University of Kansas; J.D. Law, University of Kansas; Graduate School of Banking at the University of Wisconsin - Madison



Ben Clouse - Chief Financial Officer

- More than 25 years of experience in financial services, asset and wealth management, banking, retail and transportation, including public company CFO experience
- Joined CrossFirst in July 2021 after serving as CFO of Waddell & Reed Financial, Inc. (formerly NYSE: WDR) until its acquisition in 2021
- Significant experience leading financial operations as well as driving operational change
- B.S. Business, Kansas State University; Master of Accountancy, Kansas State University
 Obtained CPA designation and FINRA Series 27 license



Randy Rapp - Chief Risk Officer and Chief Credit Officer

- More than 33 years of commercial banking experience in Texas in various credit, production, risk and executive roles
- Joined CrossFirst in March 2019 after a 19-year career at Texas Capital Bank (NASDAQ:TCBI) serving as Executive Vice President and Chief Credit Officer from May 2015 until March 2019
- B.B.A. Accounting, The University of Texas at Austin and M.B.A. Finance, Texas Christian University
- · Obtained CPA designation



Heather Worley - Director of Investor Relations

- More than 15 years of experience in marketing, communications and investor relations in banking and finance
- Joined CrossFirst in September 2021. Previously, SVP & Director of IR for Texas Capital Bancshares, Inc. (NASDAQ: TCBI)
- · Recognized by Institutional Investor magazine All-America Executive Team 2017 | Top Investor Relations Professional & All-America Executive Team 2019 | Top Investor Relations Program
- · B.A. Communications, Mississippi State University



Other Senior Executives

Steve Peterson

Chief Banking Officer of CrossFirst Bank 21+ years of banking experience Joined CrossFirst in 2011

Amy Fauss

Chief Operating & Chief Human Relations Officer of CrossFirst Bank 28+ years of banking experience Joined CrossFirst in 2009

Jana Merfen

Chief Technology Officer of CrossFirst Bank 12+ years of technology experience Joined CrossFirst in 2021

2022 STRATEGIC VISION



...As One Team.

- Invest in our people to enhance our culture
- Build our success to be recognized as a Gallup® Best Place To Work

...Operating as One Bank.

- Accelerate our growth to increase loans, deposits, and fee income through our existing markets and new business verticals while prudently managing risk
- Evaluate technology partnerships to enhance our client experience, improve efficiencies, and empower our team

...With a Shared Vision.

- Take a balanced approach to drive shareholder value and invest for future growth
- Support our strategic partners to make a positive impact in our communities

OUR APPROACH TO EMPLOYEES



Growing Team

Added four new producers during Q1 2022, including a new leader of our restaurant finance group

Gallup Focused Organization

- Companies focused on strengths have more engaged employees, higher customer engagement, and increased sales and profits
- We are committed to contributing to our employees' well-being and ensuring every employee has a voice
- We are focused on strengths, engagement and performance, to build an exceptional workplace, develop our employees, and deliver on our extraordinary service promise



TECHNOLOGY INVESTMENT





Data-Native Organization

 Invested in infrastructure, enterprise data architecture plans, and integration of critical systems

Fintech Partnerships

- · Invested in two additional FinTech funds
- Aim to positively impact the client experience, increase client engagement, and leverage technology to enhance client processes

Digital Transformation

- Investment in Digital Banking Platform to support client experience and growth opportunities
- Deployed new software to support automation and data efficiency

Cyber & Information Security

 Continued enhancements to the Cyber & Information Security program including third-party service providers

OUR ROAD TO SUCCESS





ONE TEAM

Focusing on:

- Elevating our Strong Corporate Culture by Living our CrossFirst Values
- Attracting and Retaining High Performing Talent
- Well-being of our Employees



ONE BANK

Focusing on:

- Targeting Businesses and Professionals
- Branch-Light Technology Focused
- Delivering Extraordinary Service and Customer Experience



SHARED VISION

Focusing on:

- Performance & Profitability
- Seizing Growth Opportunities
- · Strong Credit Quality
- Enhancing Products and Services
- · Managing Enterprise Risk
- Contributing to our Communities

Total Assets Gross Loans Total Deposits Book Value/ Share

\$5.5 billion

\$4.3 billion

\$4.6 billion

\$12.53

FIRST QUARTER 2022 HIGHLIGHTS



Financial Performance	Net Income \$16.8M	Diluted EPS \$0.33	ROE 10.4 %	ROA 1.23%					
		rest income, sequen es and declining PPF 1							
Net Income		alent NIM was stable ded 28bps from Q1 2		uring Q1 2022					
		come increase of 3% n continued credit ca							
Balance		ncreased 2% from Q creased 3% from Q4							
Sheet		✓ Total deposits decreased 1% from the prior quarter with a stable percentage of DDA							
		/ total capital + com declined from 38.2%		ecreased to					
Credit Quality	√ NCOs / average 0.74% in Q1 202	e loans of 0.10% com	pared to 0.07% in	Q4 2021 and					
	√ NPAs / average	assets rose 6bps du	ring the quarter t	o 0.64% and					

(1) Represents a Non-GAAP financial measure, see Non-GAAP reconciliation slides at the end of the presentation for more detail.
(2) Includes the accrual for off-balance sheet credit risk from unfunded commitments ("RUC") that resulted from CECL adoption on January 1, 2022.

EXPANDING OUR FOOTPRINT



AREAS OF FOCUS

- Continue to execute our organic growth strategy in existing markets
- Focus on new expansion in target markets where we currently have client business
- Evaluate expansion strategies in key target markets:
 - De Novo Expansion:
 - Hire experienced talent to expand in key growth markets
 - > Strategic Acquisition:
 - Provides operational scale and synergies
 - > Adds new lines of business
 - Adds fee income opportunities

POTENTIAL TARGET MARKETS



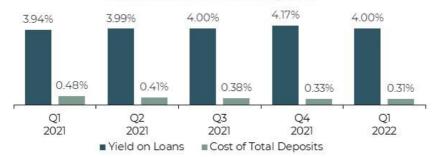
- Austin, Texas
- Fort Worth, Texas
- Nashville, Tennessee
- San Antonio, Texas
- Denver, Colorado
- Houston, Texas
- Omaha, Nebraska



NET INTEREST MARGIN



Yield on Loans & Cost of Deposits



- Fully tax-equivalent net interest margin decreased 1bp to 3.29% in Q1 2022 from Q4 2021, primarily due to nonaccrual changes, fewer days and continued declines in PPP Fees
- Loan to deposit ratio increased to 94% from 91% in Q4 2021
- Current funding structure allows for significant additional capacity for borrowing or wholesale funding if necessary

Net Interest Margin - Fully Tax Equivalent (FTE)*

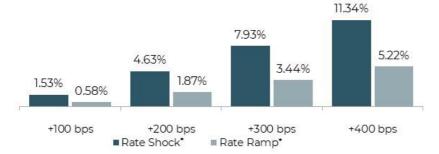


^{*} For all quarters presented, investment yield accrual calculation changed to 30/360 from actual/actual and excludes unrealized gains and losses in the investment portfolio and earning assets

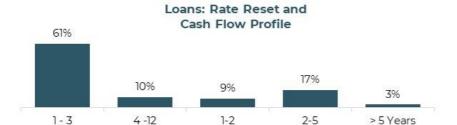
NET INTEREST INCOME SENSITIVITY



Net Interest Income Impact From Rate Changes



Anticipated asset sensitivity with rate increases driving potential expansion of net interest income



Years

Roughly 70% of Company's earning assets reprice or mature over the next 12 months, with 51% in month 1

Months

Months

Note: Data as of March 31, 2022
*Rate Shock analysis: measures instantaneous parallel shifts in market rates
Rate Ramp analysis: rate changes occur gradually over 12 months time
Balance sheet size and mix held constant from month end position and includes average YTD loan fees (excluding PPP fees)

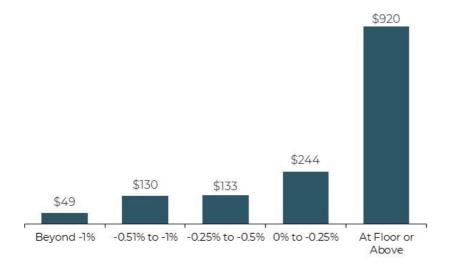
Years

LOAN FLOOR ANALYSIS



Variable Loans (Computed Coupon minus Floor)

[with floors > 0% and Next Reset date within 3 months]



- \$550 million of loans with floors in effect
- Future rate increases will drive higher loan yields as the impact of floors diminishes

Note: Dollar amounts are in millions. Data as of March 31, 2022

ASSET QUALITY PERFORMANCE

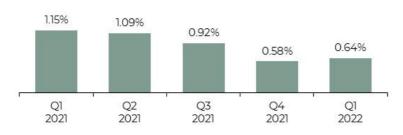


Classified Loans / (Total Capital + ACL + RUC *)



- Classified loans continue to trend down
- 22% of classifieds in Q1 2022 relate to Energy, down from 27% in Q4 2021
- The energy portfolio represents less than 45% of our total capital

Nonperforming Assets / Assets



- NPAs increased slightly due primarily to the downgrade of a commercial and industrial loan
- 25% of the nonperforming asset balance in Q1 2022 relates to energy credits

Note: Dollar amounts are in millions.
* Includes the accrual for off-balance sheet credit risk from unfunded commitments ("RUC") that resulted from CECL adoption on January 1, 2022.

ASSET QUALITY PERFORMANCE







Q1 2022 had \$1.1 million of net charge-offs which consisted of loans in both energy and commercial and industrial credits

Allowance for Credit Losses / Total Loans



- Based on CECL adoption, reduced ACL/Total Loans to 1.27% at end of Q1 2022 by releasing \$625 thousand in reserves and added accrual for unfunded commitments of \$5.5 million
- Combined allowance for credit losses to nonperforming loans at the end of Q1 2022 was 169%

Note: Dollar amounts are in millions
[1] Ratio is annualized for interim periods.
[2] Includes the \$4.9 million accrual for off-balance sheet credit risk from unfunded commitments ["RUC"] that resulted from CECL adoption on January 1, 2022.

2022 GUIDANCE



Business

Driver	Annual Outlook
Loans	Expect 8-10% core loan growth
Deposits	Expect continued deposit growth to fund lending growth with a continued focus on improving the DDA mix
Net Interest Margin (NIM)	Expect NIM to increase throughout the year as rates move higher as roughly 70% of our earnings assets are floating
ACL/Loans	Anticipated to remain in the 1.30% to 1.45% range, based on current economic conditions
Effective Tax Rate	Expect to remain in the 20-23% range



BANKSHARES, INC.

SUPPLEMENTAL INFORMATION

STOCK REPURCHASE ACTIVITY





- Repurchased 2% of outstanding shares in Q1 2022
- Return of accumulated capital and earnings to shareholders
- Drives improvement in ROE and EPS
- Little tangible book value dilution and a short earnback period

Note: shares in thousands

CAPITAL RATIOS



Capital Ratios



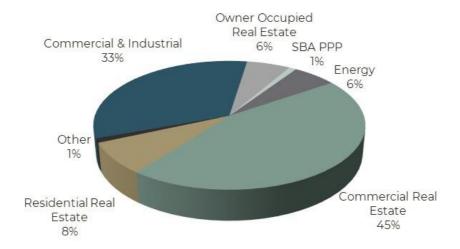
- Maintaining strong capital levels to support future growth
- Continue to remain well capitalized as we return capital to shareholders
- Execution of our profitable growth strategy supports capital ratios
- Capital ratios have decreased due to share repurchase activity and loan growth



DIVERSE LOAN PORTFOLIO



Loan Mix by Type (\$4.3bn)

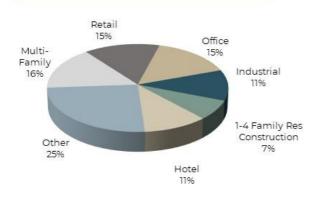


Note: Gross loans, (net of unearned income) data as of March 31, 2022.

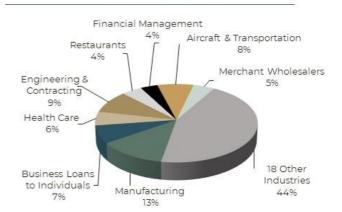
DIVERSE LOAN PORTFOLIO



CRE Loan Portfolio by Segment (\$1.8bn)



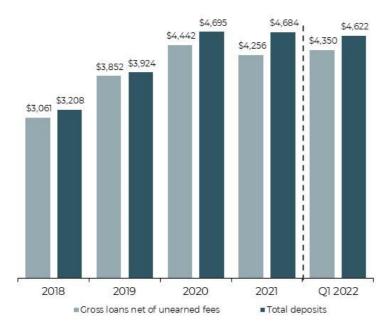
Commercial and Industrial Loan Breakdown by Type (\$1.4bn)



Note: Data as of March 31, 2022.

BALANCE SHEET GROWTH





Balance Sheet	Q1 2022 QoQ	2018 - Q1 2022 CAGR
Gross Loans	▲ 2%	▲ 11%
Gross Loans ex PPP*	A 3%	
Total Deposits	▼ -1%	12%
Total Assets	▼ -2%	▲ 10%

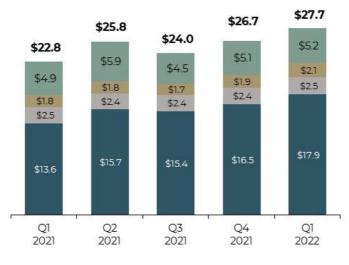
- Annualized loan growth of 12% during Q1 2022, excluding the impact of PPP*
 - \$34 million in PPP loans were forgiven in Q1 2022
 - \$304 million in PPP loans were forgiven in 2021

Note: Dollars are in millions.

^{*} Represents a non-GAAP financial measure. See Non-GAAP Reconciliation slides at the end of this presentation for additional detail.

EXPENSE MANAGEMENT





- Salaries & Benefits
- Occupancy
- Data Processing, Software & Comm. Other

- Investments in talent and technology continue to account for the increase in expenses
- The increase in salaries and benefits was driven by continued hiring for production talent and annual merit increases

IMPROVING CORE FUNDING BASE



Total Deposits and % DDA



- Demand deposits have increased 40% since Q1 2021
- Deposit costs have trended down due to the persistent low-rate environment
- DDA decreased due to seasonality related to tax payments

Cost of Deposits

LOAN PORTFOLIO





- The loan portfolio, excluding PPP loans*, at Q1 2022 grew 3.0% from previous quarter
- Loan growth primarily driven by commercial real estate and commercial and industrial portfolios
- Line utilization continues to be less than historical average
- Grew loans despite \$362mm in borrower paydowns
- Net balance of participations and syndications was \$54 million as of Q1 2022

Note: Dollars are in millions and amounts shown are as of the end of the period.
* Represents a non-GAAP financial measure. See Non-GAAP Reconciliation slides at the end of this presentation for additional detail.



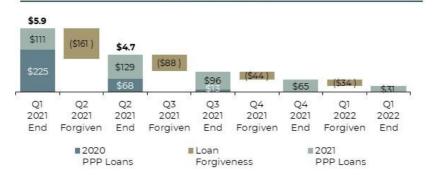


Recognized

Unrecognized Fees

PPP Timeline

Unrecognized Fees

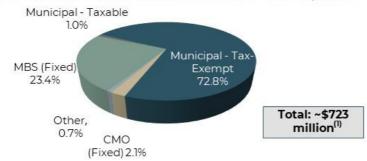


Note: As of end of period; dollars in millions.

SECURITIES PORTFOLIO



Investment Portfolio Breakout as of March 31, 2022



Securities Yield - Fully Tax Equivalent



- At the end of Q1 2022, the portfolio's duration was approximately 4.8 years
- The fully taxable equivalent yield for Q1 2022 decreased 2bps to 3.00%
- The securities portfolio has unrealized loss of approximately \$30 million as of March 31, 2022
- During Q1 2022, \$47 million of securities were purchased at an average tax-equivalent yield of 2.63% and there were \$10 million in MBS paydowns

Based on approximate fair value.
 A tax rate of 21% is used to calculate the fully tax equivalent yield.

QUARTERLY SELECTED FINANCIALS



(Dollars in thousands, except per share data)

CrossFirst Bankshares, Inc. Quarterly Financials

				For t	he Ti	hree Months I	Ende	d		
	3	3/31/22	58	12/31/21	6	9/30/21	15	6/30/21	1 63	3/31/21
Income Statement Data:										
Interest income	\$	47,760	\$	49,202	\$	47,311	\$	48,484	\$	48,153
Interest expense		4,645		5,757		5,510		6,156		7,036
Net interest income		43,115		43,445		41,801		42,328		41,117
Provision for credit losses		(625)		(5,000)		(10,000)		3,500		7,500
Non-interest income		4,942		4,796		(1,105)		5,825		4,144
Non-interest expense		27,666		26,715		24,036		25,813		22,818
Net income before taxes		21,016	00.	26,526		26,660		18,840		14,943
Income tax expense		4,188		5,725		5,660		3,263		2,908
Net income		16,828		20,801		21,000		15,577		12,035
Non-GAAP core operating income ⁽¹⁾	\$	16,828	\$	20,801	\$	25,898	\$	14,245	\$	12,035
Balance Sheet Data:										
Cash and cash equivalents	\$	276,927	\$	482,727	\$	316,722	\$	220,814	\$	630,787
Securities		722,778		745,969		708,106		712,217		685,454
Gross loans (net of unearned income)		4,349,568		4,256,213		4,233,117		4,237,944		4,508,600
Allowance for credit losses ⁽²⁾		55,231		58,375		64,152		75,493		74,551
Goodwill and intangibles		110		130		149		169		188
Total assets		5,518,121		5,621,457		5,401,151		5,311,434		5,998,074
Non-interest bearing deposits		1,110,284		1,163,224		960,999		818,887		794,559
Total deposits		4,621,680		4,683,597		4,436,597		4,356,627		5,051,570
Borrowings and repurchase agreements		226,600		236,600		276,600		283,100		286,394
Trust preferred securities, net of fair value adjustments		1,022		1,009		997		986		974
Stockholders' Equity		623,199		667,573		652,407		637,190		628,834
Tangible common stockholders' equity ^[1]	\$	623,089	\$	667,443	\$	652,257	\$	637,021	\$	628,646
Share and Per Share Data:										
Basic earnings per common share	\$	0.33	\$	0.41	\$	0.41	\$	0.30	\$	0.23
Diluted earnings per common share		0.33		0.40		0.41		0.30		0.23
Book value per share		12.53		13.23		12.79		12.50		12.17
Tangible book value per share ⁽¹⁾	\$	12.53	\$	13.23	\$	12.79	\$	12.50	\$	12.16
Basic weighted average common shares outstanding		50,251,297		50,893,493		50,990,113		51,466,885		51,657,204
Diluted weighted average common shares outstanding		50,910,490		51,660,723		51,605,721		52,209,541		52,381,474
Shares outstanding at end of period		49.728.253		50.450.045		51.002.698		50.958.680		51.678.669

^[1] Represents a non-GAAP financial measure. See Non-GAAP Reconciliation slides at the end of this presentation for additional idetail.
[2] Implemented CECL on January 1, 2022, all prior quarters presented represent the allowance for loan losses.

QUARTERLY SELECTED FINANCIALS



CrossFirst Bankshares, Inc. Quarterly Financials

		For the	Three Months En	ded	
	3/31/22	12/31/21	9/30/21	6/30/21	3/31/21
Selected Ratios:					
Return on average assets ⁽¹⁾	1.23 %	1.50 %	1.54 %	1.10 %	0.84 %
Non-GAAP core operating return on average assets [1](2)	1.23	1.50	1.90	1.01	0.84
Return on average common equity	10.44	12.57	12.92	9.86	7.80
Yield on earning assets	3.59	3.65	3.56	3.51	3.45
Yield on earning assets - tax equivalent ⁽³⁾	3.64	3.72	3.64	3.59	3.52
Yield on securities	2.59	2.49	2.46	2.52	2.48
Yield on securities - tax equivalent ⁽³⁾	3.00	3.02	3.04	3.07	3.01
Yield on loans	4.00	4.17	4.00	3.99	3.94
Cost of funds	0.39	0.48	0.46	0.49	0.56
Cost of interest-bearing liabilities	0.51	0.61	0.57	0.59	0.65
Cost of interest-bearing deposits	0.41	0.43	0.47	0.50	0.57
Cost of deposits	0.31	0.33	0.38	0.41	0.48
Cost of other borrowings	1.95	3.03	1.82	1.79	1.79
Net interest margin - tax equivalent ^[3]	3.29	3.30	3.23	3.14	3.01
Non-interest expense to average assets	2.02	1.93	1.76	1.82	1.60
Efficiency ratio ⁽⁴⁾	57.57	55.38	59.06	53.61	50.41
Non-GAAP core operating efficiency ratio (FTE)[2][4]	56.66	54.52	50.45	53.34	49.64
Non-interest bearing deposits to total deposits	24.02	24.84	21.66	18.80	15.73
Loans to deposits	94.11 %	90.87 %	95.41 %	97.28 %	89.25 %
Credit Quality Ratios:					
Allowance for credit losses to total loans	1.27 %	1.37 %	1.51 %	1.78 %	1.65 %
Allowance for credit losses + RUC to total loans [5]	1.38	500-707 H25	12	5-7	1
Nonperforming assets to total assets	0.64	0.58	0.92	1.09	1.15
Nonperforming loans to total loans	0.79	0.74	1.15	1.33	1.48
Allowance for credit losses to nonperforming loans	159.60	185.19	131.76	133.79	112.10
Net charge-offs (recoveries) to average loans ⁽¹⁾	0.10 %	0.07 %	0.13 %	0.23 %	0.74 %
Capital Ratios:					
Total stockholders' equity to total assets	11.29 %	11.88 %	12.08 %	12.00 %	10.48 %
Common equity tier 1 capital ratio	11.88	12.46	12.61	12.40	12.00
Tier 1 risk-based capital ratio	11.90	12.48	12.63	12.42	12.02
Total risk-based capital ratio	12.92	13.61	13.88	13.67	13.27
Tier 1 leverage ratio	11.61 %	11.84 %	11.77 %	10.81 %	10.51 %

[1] Interim periods are annualized.
[2] Represents a non-GAAP financial measure. See Non-GAAP Reconciliation clides at the end of this presentation for additional detail.
[3] Tale-exempt frome is calculated on a tax-equivalent basic. Tax-exempt income includes municipal securities, which is exempt from federal taxation. A tax-rate of 21% is used.
[4] Efficiency ratio is non-interest expense divided by the sum of net interest income and non-interest income, non-GAAP core operating efficiency ratio [17] is adjusted for non-core or non-recurring items.
[5] Includes the accrual for off-balance sheet credit risk from unfunded commitments. [18UC] that resulted from CECL adoption on January 1, 2022. As of March 31, 2022, the allowance for credit losses was \$55.2 million and the accrual for off-balance sheet credit risk from unfunded commitments was \$4.9 million.

NON-GAAP RECONCILIATIONS



Non-GAAP Core Operating Income: Net income Add: Unrealized loss on equity security Less: Tax effect ^[2] Unrealized loss on equity security, net of tax Add: Accelerated employee benefits Less: Tax effect ^[3] Accelerated employee benefits Less: Tax effect ^[3] Non-GAAP core operating income Non-GAAP core operating return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating return on average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles	16,828 \$ 16,828 \$ 16,828 \$ 16,828 \$ 123 % \$ 123 %	\$ \$	20,801 20,801 20,801 20,801 20,801 20,801 20,801 1,50 % 1,50 %	\$ \$ \$	9/30/21 21,000 6200 1,302 4,898	\$ \$ \$ \$	6/30/21 15,577 719 210 509 1,841 14,245 15,577 14,245 5,673,638 1,10 % 1,01 %	\$ \$ \$ \$	3/31/21 12,035
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Accelerated employee benefits, net of tax Less: BOLI settlement benefits. Non-GAAP core operating income Non-GAAP Core Operating Return on Average Assets: Net income Non-GAAP core operating income Average assets SAAP return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 16,828 123 % 123 % 16,828 16,828 16,828 16,828 1553,747	\$ 5	20,801 20,801 5,490,482 1,50 % 1,50 %	5	21,000 25,898 5,408,984 1.54 %	\$	1,841 14,245 15,577 14,245 5,673,638 1,10 %	\$ 5	12,035 12,035 5,798,167 0.84 %
Less: BOLI settlement benefits in Non-GAAP core operating income Non-GAAP core operating Return on Average Assets: Net income Non-GAAP core operating income Average assets GAAP return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 16,828 123 % 123 % 16,828 16,828 16,828 16,828 1553,747	\$ 5	20,801 20,801 5,490,482 1,50 % 1,50 %	5	21,000 25,898 5,408,984 1.54 %	\$	1,841 14,245 15,577 14,245 5,673,638 1,10 %	\$ 5	12,035 12,035 5,798,167 0.84 %
Non-GAAP core operating income Solution Non-GAAP Core Operating Return on Average Assets: Net income Non-GAAP core operating income Average assets Non-GAAP core operating return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 16,828 123 % 123 % 16,828 16,828 16,828 16,828 1553,747	\$ 5	20,801 20,801 5,490,482 1,50 % 1,50 %	5	21,000 25,898 5,408,984 1.54 %	\$	14,245 15,577 14,245 5,673,638 1,10 % 1,01 %	\$ 5	12,035 12,035 5,798,167 0.84 9
Non-GAAP Core Operating Return on Average Assets: Net income Non-GAAP core operating income Average assets Soft GAAP return on average assets Non-GAAP core operating return on average assets Non-GAAP Core Operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 16,828 123 % 123 % 16,828 16,828 16,828 16,828 1553,747	\$ 5	20,801 20,801 5,490,482 1,50 % 1,50 %	5	21,000 25,898 5,408,984 1.54 %	\$	15,577 14,245 5,673,638 1,10 %	\$ 5	12,035 12,035 5,798,167 0.84 %
Net income Non-GAAP core operating income Average assets Non-GAAP core operating return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 563,739 123 % 123 % 16,828 16,828 553,747	\$ 5	20,801 5,490,482 1,50 % 1,50 % 20,801	\$	25,898 5,408,984 1.54 % 1.90 %	\$	14.245 5,673,638 1,10 % 1,01 %	\$	12,035 5,798,167 0.84 % 0.84 %
Net income Non-GAAP core operating income Average assets GAAP return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 563,739 123 % 123 % 16,828 16,828 553,747	\$ 5	20,801 5,490,482 1,50 % 1,50 % 20,801	\$	25,898 5,408,984 1.54 % 1.90 %	\$	14.245 5,673,638 1,10 % 1,01 %	\$	12,035 5,798,167 0.84 % 0.84 %
Average assets GAAP return on average assets Non-GAAP core operating return on average assets Non-GAAP core operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	123 % 123 % 123 % 16,828 16,828 553,747		1,50 % 1,50 % 20,801		5,408,984 1.54 % 1.90 %		5,673,638 1.10 % 1.01 %		5,798,167 0.84 9 0.84 9
CAAP return on average assets Non-GAAP core operating return on average assets Non-GAAP Core Operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	123 % 123 % 16,828 \$ 16,828 553,747		1.50 % 1.50 % 20,801		1.54 % 1.90 %		1.10 % 1.01 %		0.84 % 0.84 %
Non-GAAP core operating return on average assets Non-GAAP Core Operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	123 % 16,828 16,828 553,747	\$	1,50 %	\$	1.90 %	- s	1.01 %	_	0.84 %
Non-GAAP Core Operating Return on Average Equity: Net income available to common stockholders Non-GAAP core operating income available to common stockholders. Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 \$ 16,828 553,747	\$	20,801	\$		\$	section of the sectio	•	5000000000
Net income available to common stockholders Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 553,747	\$	and a contract	\$	21,000	s	15 577	¢	12.035
Non-GAAP core operating income available to common stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	16,828 553,747	\$		\$	21,000	Ś	15 577	· c	12.035
stockholders Average common equity Less: average goodwill and intangibles Average Tangible Equity GAAP return on average common equity	553,747		20,801						
Less: average goodwill and intangibles Average Tangible Equity \$ 6 GAAP return on average common equity					25,898		14,245		12,035
Average Tangible Equity \$ 6 GAAP return on average common equity	121		656,415		644,715		633,417		625,875
GAAP return on average common equity			140		160		179		199
	553,626	\$	656,275	\$	644,555	\$	633,238	\$	625,676
Non-GAAP core return on average tangible common equity	10.44 %		12.57 %		12.92 %		9.86 %		7.80 %
	10.44 %		12.57 %		15.94 %		9.02 %		7.80 %
Non-GAAP Core Operating Efficiency Ratio:									
Non-interest expense \$	27,666	S	26,715	S	24,036	S	25,813	S	22,818
Less: Accelerated employee benefits			- T			1	719		-
Non-GAAP non-interest expense (numerator) \$	27,666	\$	26,715	\$	24,036	\$	25,094	\$	22,818
Net interest income	43,115		43,445		41,801		42,328		41,117
Tax equivalent interest income ⁽⁴⁾	775		762		748		734		704
Non-interest income	4.942		4,796		(1,105)		5.825		4.144
Add: Unrealized loss on equity security			-		6,200		= 1 Mar 2 m 1 m 1		TE BONGS
Less: BOLI settlement benefits	* 12		20 , 10				1,841		
Non-GAAP operating revenue (denominator) \$	48,832	\$	49,003	\$	47,644	\$	47,046	\$	45,965
GAAP Efficiency Ratio	57.57 %	-	55.38 %	-	59.06 %	-	53.61 %		50.41 9
Non-GAAP core operating efficiency ratio (FTE)	56.66 %		54.52 %		50.45 %	-	53.34 %		49.64 %

(1) No tax effect.
(2) Represents the tax impact of the adjustments at a tax rate of 21.0%.
(3) Represents the tax impact of the adjustments above at a tax rate of 21.0%, plus a permanent tax benefit associated with stock-based grants.
(4) Tax exempt income (tax-free municipal securities) is calculated on a tax equivalent basis. The incremental tax rate used is 21.0%.

NON-GAAP RECONCILIATIONS



(Dollars In thousands, except per share data)

Tangible common stockholders' equity:
Stockholders' equity
Less: goodwill and other intangible assets
Tangible Stockholders' Equity

Shares outstanding at end of period Book value per share Tangible book value per share

12/31/21		9/30/21		6/30/21		3/31/21
667,573 130	s	652,407 149	s	637,190 169	S	628,834 188
667.443	S	652,258	S	637,021	S	628.646

50,450,045 13.23 51,002,698 12,79 50,958,680 12,50 51,678,669

For the Three Months Ended

	For the Three Months Ended														
		3/31/2022			12/31/2021			9/30/2021			6/30/2021			3/31/202	1
Gross loans, net of unearned income Less: PPP loans, net of unearned income	S	4,349,558 31,200		S	4,256,213 64,805		s	4,233,117 109,465		S	4,237,944 197,084		5	4,508,600 336,35	
Non-PPP gross loans, net of unearned income	\$	4,318,358		\$	4,191,408		\$	4,123,652		\$	4,040,860		-	4,172,24	5
Year-over-year loan growth		(3.53)	96	-		_									
Non-GAAP year-over-year loan growth excluding PPP loans		4.00													
Linked quarter loan growth		2.19													
Non-GAAP linked quarter loan growth excluding PPP loans		3.03	96												
Allowance for loan losses	\$	55,231		\$	58,375		\$	64,152		\$	75,493		\$	74,55	51
Allowance for loan losses to gross loans, net of unearned income		1.27	96		1.37			1.51	96		1.78	%		1.6	5 %
Allowance for loan losses to non-PPP gross loans, net of unearned income		1,28	96		1.39	96		1.56	96		1.87	96		1.79	9 %

3/31/22

623,199

S